



DISCLOSURES & MARKET DISCIPLINE

According to Part Six of Regulation (EU) 2019/2033 of the European Parliament and of the Council on the prudential requirements of investment firms

FOR THE YEAR ENDED 31 DECEMBER 2022

April 2023

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1. INTRODUCTION

1.1 CIF Information

EFG Cyprus Limited (hereinafter referred to as the ‘Company’) was incorporated in the Republic of Cyprus on 17 March 2022 as a private limited liability company with registration number HE408062 and it is a Cyprus Investment Firm (“CIF”). The Company obtained a licence from the Cyprus Securities and Exchange Commission (hereinafter referred to as the “CySEC”), with licence number CIF No. 393/20 on 07 December 2020.

EFG Cyprus is a direct subsidiary (100%) of *EFG Private Bank Limited* (“EFGIUK”), which is in turn, a direct subsidiary (100%) of *EFG International AG* (the “EFG Group” or “EFGI”), a global private banking and asset management group headquartered in Zurich, Switzerland, which has operations in around 40 locations worldwide and is listed on the SIX Swiss Exchange.

The table below illustrates the current licence information of the Company:

Table 1: Company License Information (based on the First Appendix of the Law 87(I)/2017)

		Investment Services and Activities								Ancillary Services							
		1	2	3	4	5	6	7	8	1	2	3	4	5	6	7	
Financial Instruments	1	✓	-	-	✓	✓	-	-	-	✓	-					-	
	2	✓	-	-	✓	✓	-	-	-	✓	-					-	
	3	✓	-	-	✓	✓	-	-	-	✓	-					-	
	4	✓	-	-	✓	✓	-	-	-	✓	-					-	
	5	✓	-	-	✓	✓	-	-	-	✓	-					-	
	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	7	-	-	-	-	-	-	-	-	-	-					-	
	8	-	-	-	-	-	-	-	-	-	-					-	
	9	-	-	-	-	-	-	-	-	-	-					-	
	10	-	-	-	-	-	-	-	-	-	-					-	
	11	-	-	-	-	-	-	-	-	-	-					-	

The Company is authorised to provide the following **Investment Services**, in accordance with Part I of the First Appendix of the Law 87(I)/2017:

- Reception and transmission of orders in relation to one or more financial instruments.
- Portfolio management.
- Provision of investment advice

The Company is authorised to provide the following **Ancillary Services**, in accordance with Part II of the First Appendix of the Law 87(I)/2017:

- Safekeeping and administration of financial instruments for the account of clients, including custodianship and related services such as cash/collateral management.

The Company is authorised to provide the aforementioned investment and ancillary services, as applicable for each service, for the following Financial Instruments, in accordance with Part III of the First Appendix of the Law 87(I)/2017:

1. Transferable Securities
2. Money Market Instruments
3. Units in Collective Investment Undertakings
4. Options, futures, swaps, forward rate agreements and any other derivative contracts relating to securities, currencies, interest rates or yields, or other derivatives instruments, financial indices or financial measures which may be settled physically or in cash.
5. Options, futures, swaps, forward rate agreements and any other derivative contracts relating to commodities that must be settled in cash or may be settled in cash at the option of one of the parties (otherwise than by reason of a default or other termination event).

The Company on 11 February 2022, has applied for a licence extension under section 6(2) of the Law 87(I)/2017 to offer the ancillary service of “*Safekeeping and administration of financial instruments, including custodianship and related services*” and to be authorised to act as a Depository to provide services to Alternate Investment Funds (AIFs) as per the provisions of the Paragraph 9 of the Directive DI131-2014-05. CySEC with a letter dated 22 September 2022, informed the Company that on 05 September 2022 it decided to approve the Company’s license extension application.

1.2 Classification and prudential requirements

The Investment Firms Directive (EU) 2019/2034 (“IFD”) and the Investment Firm Regulation, Regulation (EU) 2019/2033 (“IFR”) entered into force on 26 July 2021, introducing a new classification system for investment firms, based on their activities, systemic importance, size and interconnectedness. All investment firms are classified as Class 1, 2 or 3 Investment Firms.

Class 1 Investment Firms are the largest and most interconnected investment firms, with risk profiles similar to those of significant credit institutions, have equal treatment with credit institutions in the sense of a level playing field accordingly, and they fall entirely under the Regulation EU) No 575/2013 (“CRR”).

Investment Firms categorized as Class 2 and Class 3 have had the most impact following the introduction of the new prudential framework as their capital requirements, reporting requirements and internal governance policies are subject to the provisions of IFR/IFD. CIFs that meet all of the below criteria are categorised as Class 3 Investment Firms while when they exceed any of the following specific size thresholds, they are categorised as Class 2 Investment Firms.

Table 2: Threshold Criteria

No.	Metric	Thresholds
1.	Assets Under Management	<€1.2 billion
2.	Client orders handled – cash trades	< €100 million per day
3.	Client orders handled – derivative trades	<€1 billion per day
4.	Assets safeguarded and administered	zero
5.	Client money held	zero
6.	On- and off-balance sheet total	< €100 million
7.	Total annual gross revenue from investment services and activities	< €30 million

Further to the above and following the license extension, the Company is categorised as a Class 2 investment firm (instead of Class 3), since it is authorised to provide the ancillary service of Safekeeping. Therefore, it should maintain own funds of at least the **higher** between:

A. Permanent minimum capital requirement

The permanent minimum capital requirement of the Company is €150k since it is not authorised to provide the investment service of Dealing on Own account but it is permitted to hold clients' money and assets as per IFR/IFD

B. Fixed overhead requirements

The Fixed Overheads Requirement is calculated as one quarter ($\frac{1}{4}$) of the previous year fixed expenses (based on audited figures).

C. K-Factors requirement

The K-Factors are quantitative indicators that reflect the risk that the IFR/IFD prudential regime intends to address. Specifically, capital requirements from applying the K-factors formula (pursuant to Article 15 of the IFR) is the sum of the Risk to Client ('RtC'), Risk to Market ('RtM') and Risk to Firm ('RtF') proxies.

Further to the above, the Company is required to calculate K-Factors capital requirement as the sum of RtC (*K-AUM, K-ASA, K-COH*) and RtM (*K-NPR* for on-balance sheet FX risk exposures) based on the Company's model.

1.3 Scope of application

The Market Disclosures Report (the 'Report') is prepared on an individual (solo) basis in accordance with the disclosure requirements as laid out in Part Six of the IFR. Investment firms are required to disclose their capital resources, capital requirements, remuneration policies, practices and governance standards.

The Report has as a starting point the financial information used in the Company's Financial Statements which are prepared in accordance with the International Financial Reporting Standards ("IFRS"). As the two documents serve different purposes, the reported figures illustrate differences, which lie on the differences of the fundamental concepts between the IFR and the IFRS.

1.4 Regulatory framework

The Report has been prepared in accordance with the regulatory regime for investment firms that the European Parliament has adopted, the IFR and the IFD as well as the relevant provisions of the Law 165(I)/2021 "*The Prudential Supervisions for Investment Firms Law of 2021*" (the "Law") and the Law 164(I)/2021, amending Law 97(I)/2021, "*The Capital Adequacy Investment Firms Law of 2021*".

The IFR establishes the prudential requirements in terms of own funds, level of minimum capital, concentration risk, liquidity requirements and level of activity with respect to EU investment

firms. Furthermore, IFR introduced significant changes in the prudential regulatory regime applicable to Investment Firms, including a new classification system, an amended minimum initial capital requirement and minimum capital ratios, changes in the calculation of capital requirements, variations in reporting requirements, internal governance policies, the introduction of the K-Factors methodology and practices relating to liquidity requirements, large exposures and consolidation requirements.

The Regulatory framework consists of:

- **Basic Prudential Requirement** - Covers minimum capital and liquidity requirements.
- **Internal Capital and Liquidity Adequacy Assessment** – Regulates the investment firm’s accountability to the regulator for capital and liquidity adequacy. If the regulator deems the capital to be insufficient, a corrective requirement can be imposed on the company in the form of what is known as a ‘SREP’.
- **Disclosures Requirement** - require the disclosure of information regarding the prudential requirements, risk management and principles of the remuneration policy.

The Company has a formal policy, approved by the Board of Directors (‘Board’ or ‘BoD’), which details its approach in complying fully with the market disclosure requirements as laid out in Part Six of the IFR.

The provisions on disclosure requirements are described in Articles 46 to 53 of the IFR. In addition, these disclosures must be verified by the external auditors of the CIF. The CIF will be responsible to submit its external auditors’ verification report to CySEC. The Company has included its risk management disclosures on its website.

Materiality is based on the criterion that the omission or misstatement of information would be likely to change or influence the decision of a reader relying on that information for the purpose of making economic decisions. Where the Company has considered a disclosure to be immaterial, this was not included in the document.

Frequency

The Company’s policy is to publish the disclosures required on an annual basis. The frequency of disclosure will be reviewed should there be a material change in approach used for the calculation of capital, business structure or regulatory requirements.

Location of publication

The Company’s market disclosures are published on the Company’s official website www.cy.efgl.com

Verification

The Company’s market disclosures are subject to internal review and validation prior to being submitted to the Board for approval. The Company’s market disclosures have been reviewed and approved by the Board. In addition, the Remuneration disclosures have been reviewed by the Risk Manager.

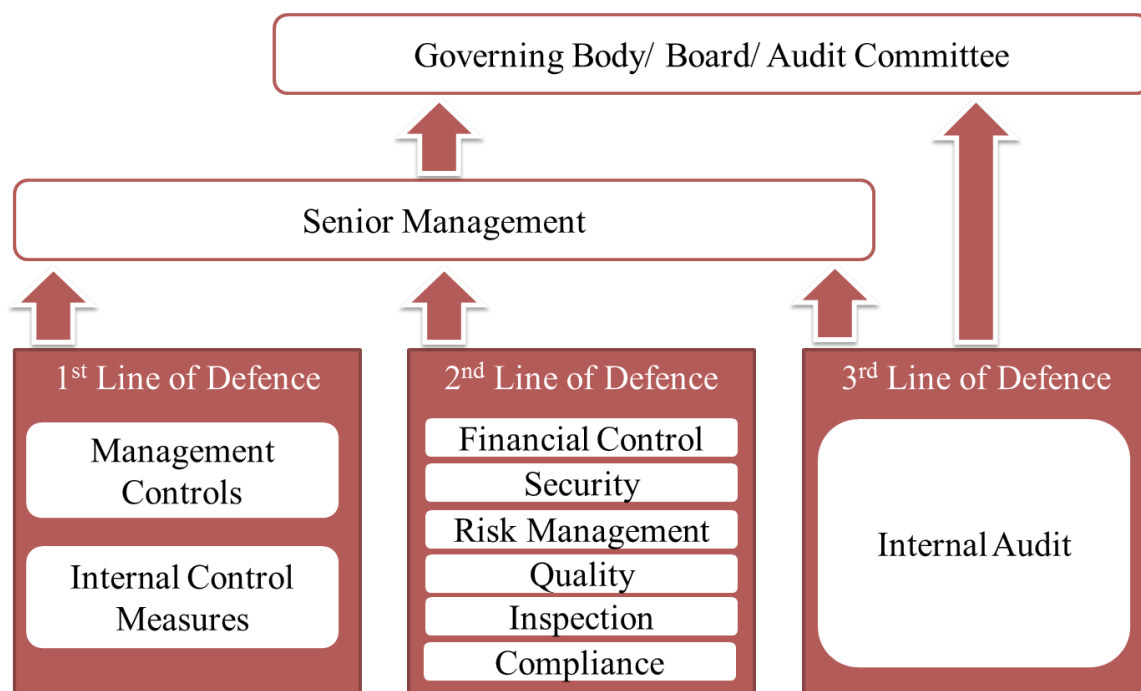
1.5 Risk management objectives and policies

To ensure effective risk management, the Company has adopted the Three Lines of Defence model, with clearly defined roles and responsibilities.

First Line of Defence: Managers are responsible for establishing an effective control framework within their area of operation and identifying and controlling all risks so that they are operating within the organisational risk appetite and are fully compliant with the Company's policies and where appropriate defined thresholds. The First Line of Defence acts as an early warning mechanism for identifying (or remedying) risks or failures.

Second Line of Defence: The Risk Management Function is responsible for proposing to the Board appropriate objectives and measures to define the Company's risk appetite, devising the suite of policies necessary to control the business including the overarching framework, independently monitoring the Company's risk profile and providing additional assurance where required. The Risk Management Function will leverage their expertise by providing frameworks, tools and techniques to assist management in meeting their responsibilities, as well as acting as a central coordinator to identify enterprise-wide risks and make recommendations to address them. Integral to the mission of the Second Line of Defence is identifying risk areas, detecting situations/activities in need of monitoring, and developing policies to formalise risk assessment, mitigation and monitoring.

Third Line of Defence: Comprised by the Internal Audit Function which is responsible for providing assurance to the Board on the adequacy of design and operational effectiveness of the systems of internal controls. Internal Audit undertakes on-site inspections/visits to ensure that the responsibilities of each Function are discharged properly (i.e. soundly, honestly and professionally) as well as reviewing the Company's relevant policies and procedures. Internal Audit works closely with both the First and Second Lines of Defence to ensure that its findings and recommendations are taken into consideration and followed, as applicable.



1.5.1 Risk Management Framework

Managing risk effectively in a Company operating in a continuously changing risk environment, requires a strong risk management culture. As a result, the Company has established an effective risk oversight structure and the necessary internal organisational controls to ensure that the Company undertakes the following:

- Adequate risk identification and management,
- Establishment of the necessary policies and procedures,
- Setting and monitoring of relevant limits, and
- Compliance with the applicable legislation.

The Board meets on a regular basis and receives updates on risk and regulatory capital matters from management. The Board reviews regularly (at least annually) written reports concerning compliance, risk management and internal audit policies and procedures as well as the Company’s risk management policies and procedures as implemented by Management.

As part of its business activities, the Company faces a variety of risks, the most significant of which are described further below. The Company holds regulatory capital against the three all-encompassing main types of risk: credit risk, market risk and operational risk.

1.5.2 Risk Statement

The Company's activities expose it to a variety of risks, and in particular to credit risk, market risk, operational risk, compliance risk, regulatory risk, reputational risk, group risk, strategic risk, liquidity risk, conduct risk etc. The Company, through its operations, has a significant exposure to the economies and financial markets.

As regards the management of the risks arising from the current macroeconomic and political uncertainty (heightened inflation, Ukrainian crisis, climate crisis etc.), the Company is following the local government guidelines, enhancing its onboarding procedures and closely monitoring its capital and liquidity positions.

Risk Strategy

The risk strategy of the Company is the responsibility of the Board, which formulates it and is responsible for monitoring its implementation. This is achieved through the development of risk management processes and procedures as well as through an assessment of the risks undertaken and the effectiveness of the risk management framework, given the Company's business model. One important characteristic of the Company's risk strategy is the alignment with the strategic and operational targets that are set by the Board.

The risks that arise from the implementation of the Company's strategic and business plans are regularly analyzed in order to ensure the adequacy of the relevant policies, procedures and systems.

The risk strategy of the Company aims to provide to both Senior Management and employees a general risk framework for the management of the different types of risks in line with the overall risk management and risk bearing capacity of the Company. The Company recognizes the importance of risk management to its business' success, and therefore the overall objective is to establish effective risk management policies that are able to mitigate the Company's exposure to various risks.

Risk Appetite

Risk appetite is the level and type of risk a firm is able and willing to assume in its exposures and business activities, given its business objectives and obligations to stakeholders. Risk appetite is generally expressed through both quantitative and qualitative means and should consider extreme conditions, events and outcomes. In addition, risk appetite should reflect potential impact on earnings, capital and funding/liquidity.

The Company has a low-risk appetite with respect to investing and managing business and operational activities.

According to the Financial Stability Board (FSB), an appropriate risk appetite framework (RAF) should enable risk target, risk appetite, risk limits and risk profile to be considered for business lines and legal entities as relevant, and within the group context.

The Risk appetite framework is defined as the overall approach, including policies, processes, controls, and systems through which risk appetite is established, communicated, and monitored.

Moreover, it includes a risk appetite statement, risk limits, and an outline of the roles and responsibilities of those overseeing the implementation and monitoring the RAF.

The RAF should consider material risks to the financial institution, as well as to the institution's reputation vis-à-vis policyholders, depositors, investors and customers. The RAF aligns with the institution's strategy.

The Company is assessing its risk appetite with respect to investing and managing business and operational activities while the Company’s Risk Appetite Statement is prepared by the Risk Manager and approved by the Board of Directors.

Table 3: Risk Appetite areas

Indicator	Normal ¹	Warning ²	Limit ³
Minimum Own Fund Requirement	≥€800k	<€800k	€730k
Common Equity Tier 1 Ratio ⁴	>100%	<75%	56%
AT1 Capital Ratio ⁴	>125%	<100%	75%
Total Capital Ratio ⁴	>150%	<125%	100%
Liquid Assets	>€220k	<€220k	€186k
Return on Assets	≥5.00%	<5.00%	0.00%
Retained Earnings / Total Equity	≥10.00%	<10.00%	5.00%

Notes:

1. The level of the indicator is within the acceptable limits as per the Company’s risk appetite.
2. The Company should take proactive actions in order to ensure that the level of the indicator will remain above the acceptable limits.
3. The level of the indicator falls below the acceptable limits and as such the Company should proceed with the required actions in order to restore the level of the said indicator to the normal predefined levels.
4. Additional own funds requirement and additional 18.75% total capital ratio requirement as per the paragraph 18 of the Law 20(I)/2016 have been taken into consideration for Normal and Warning thresholds.

The Risk Appetite framework has been designed to create links to the strategic long-term plan, capital planning and the Company’s risk management framework.

The Board approves the Company’s corporate strategy, business plans, budget, long term plan and ICARA. The Company employs mitigation techniques defined within the Company’s policies, to ensure risks are managed within its Risk Appetite.

1.5.3 Risk Culture

Risk culture is a critical element in the Company’s risk management framework and procedures. Management considers risk awareness and risk culture within the Company as an important part of the effective risk management process. Ethical behaviour is a key component of the strong risk culture, and its importance is also continuously emphasised by the management.

The Company is committed to embedding a strong risk culture throughout the business where everyone understands the risks they personally manage and is empowered and qualified to take accountability for them. The Company embraces a culture where each of the business areas are encouraged to take risk-based decisions, while knowing when to escalate or seek for advice.

1.6. Declaration of the Board

The Board is required to proceed with an annual declaration on the adequacy of the Company's risk management framework and ensure that the risk management arrangements and systems of financial and internal control in place are in line with the Company's risk profile.

The Company's risk management framework is designed to identify, assess, mitigate and monitor all sources of risk that could have a material impact on the Company's operations. The Board considers that the Company has in place adequate systems and controls with regards to its size, risk profile and strategy and an appropriate array of assurance mechanisms, properly resourced and skilled, to avoid or minimise loss. Key ratios and figures representing interaction of the risk profile and the stated risk tolerances are deemed to be proprietary information.

2. CORPORATE GOVERNANCE

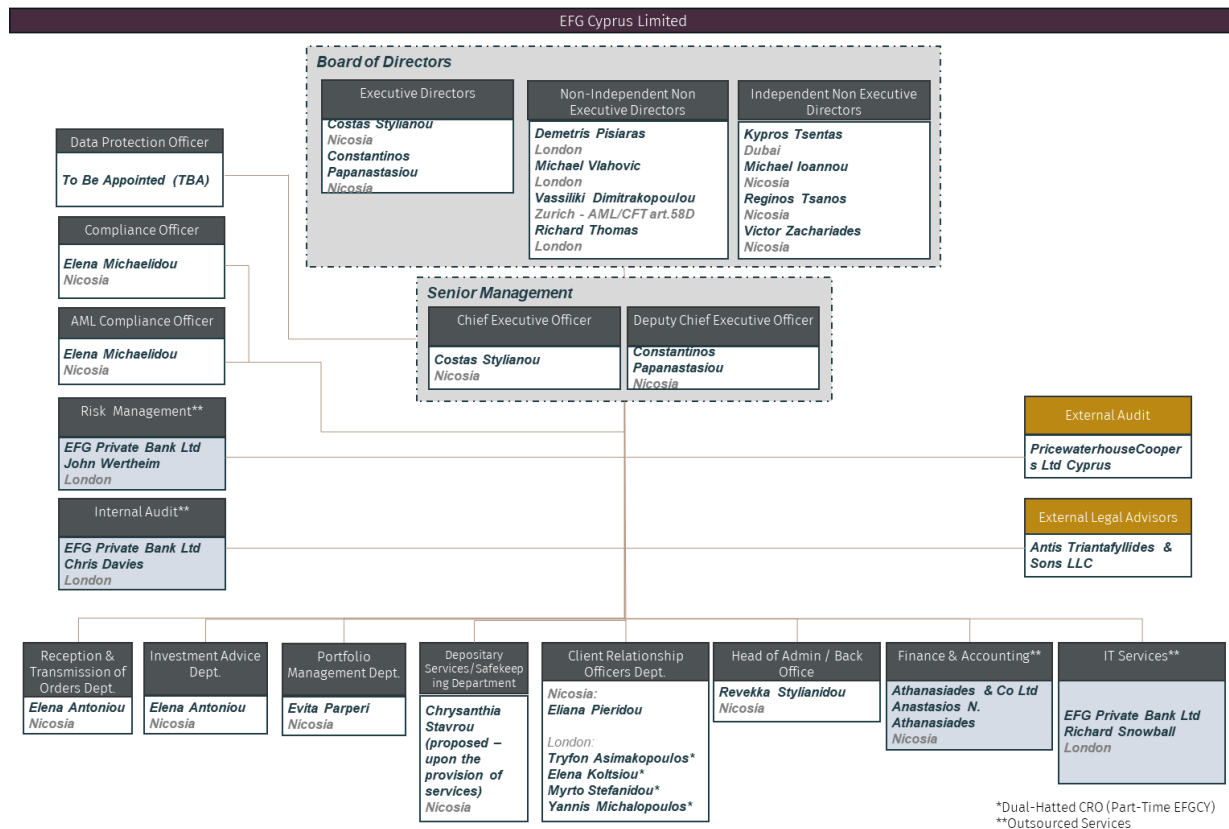
The Company’s systems of risk management and internal control include risk assessment, management or mitigation of risks, including the use of control processes, information and communication systems and processes for monitoring and reviewing their continuing effectiveness.

The risk management and internal control systems are embedded in the operations of the Company and are capable of responding quickly to evolving business risks, whether they arise from factors within the Company or from changes in the business environment.

2.1. Organisational Structure

The Company’s latest organizational structure is as follows:

Ion



Through the said structure, the Company incorporates a strict Internal Governance framework. Furthermore, the Organisational Structure incorporates the various organisational and functional reporting lines, as well as the different roles and responsibilities therein, while it also facilitates the compliance of the Company with the principle of segregation of duties and helps in the avoidance and control of possible conflict of interest situations within the Company.

The Company has in place an Internal Operations Manual which lays down the activities, processes, duties and responsibilities of the Board, Committees, Senior Management and staff constituting the Company.

Moreover, the Company implements and maintains adequate risk management policies and procedures which identify the risks relating to the Company's activities, processes and systems, and where appropriate, sets the level of risk tolerated by the Company. The Company adopts effective arrangements, processes and systems, in light of the set level of risk tolerance, where applicable.

2.1.1. Board of Directors

As at 31 December 2022, the Board comprises of two executive directors, four non-independent non-executive directors and four independent non-executive directors (INED).

The Board has the ultimate and overall responsibility for the investment firm and defines, oversees and is accountable for the implementation of the governance arrangements. The Board is responsible for ensuring that the Company complies at all times with its obligations under the Law. In doing so, the Board approves and periodically reviews the effectiveness of the policies, arrangements and procedures put in place, whilst if needed, takes appropriate measures to address any deficiencies.

The main responsibilities of the Board of Directors are:

1. To establish, implement and maintain decision-making procedures and an organizational structure which clearly and in documented manner specifies reporting lines and allocates functions and responsibilities;
2. To ensure that its relevant persons are aware of the procedures that must be followed for the proper discharge of their responsibilities;
3. To establish, implement and maintain adequate internal control mechanisms designed to secure compliance with decisions and procedures at all levels of the CIF;
4. To employ personnel with the skills, knowledge and expertise necessary for the discharge of the responsibilities allocated to them;
5. To establish, implement and maintain effective internal reporting and communication information at all relevant levels of the CIF;
6. To maintain adequate and orderly records of its business and internal organization; and
7. To ensure that the performance of multiple functions by its relevant persons does not and is no likely to prevent those persons from discharging any particular function soundly, honestly, and professionally.

The Board has the overall responsibility for the establishment and oversight of the Company's Risk Management Framework. The Board satisfies itself that financial controls and systems of risk management are robust.

2.1.2. Committees

Establishing committees helps management bodies in their supervisory function. Committees draw on the specific knowledge and areas of expertise of individual management body members. While committees should prepare decisions and make recommendations to the management body in its supervisory function, the management body has the overall responsibility.

According to Circular C487, if the Company meets the definition of ‘significant CIF’ as set out in Section 26(8)(a) of the Law, it is obligated to establish a Risk, Remuneration and Nomination Committee. The Company does not fall under the definition of ‘significant CIF’ since its average on and off-balance sheet items during the four preceding years were less than €100m. Therefore, it is not required to comply with the additional regulatory requirements indicated above

2.1.3. Risk Management Function

The Company has taken into account its size, internal organization and the nature, scope and complexity of its activities, as well as the provisions of CySEC Circular C81 and it does not deem necessary the establishment of a Risk Management Committee. The Company has outsourced its risk management function to its parent entity, EFGIUK.

The Company’s Risk Management function provides an independent Second Line of Defence for the oversight of the identification, assessment and management of all risks across Company. The Company implements and maintains adequate risk management policies and procedures which identify the risks relating to the Company’s activities, processes and systems and, where appropriate, sets the level of risk tolerated by the Company and adopts effective arrangements, processes and mechanisms to manage the risks relating to its activities and systems, according to the level of risk tolerance, where applicable.

To this respect, the Company adheres to the EU risk management framework, which comprises of a comprehensive suite of policies, standards and other mechanisms.

In addition to this, the Company implements and maintains a dedicated Risk Management Procedures Manual, which prescribes the specific processes and procedures implemented by the Company in light of the level risk tolerated. The Company shall monitor:

- The adequacy and effectiveness of the Company’s risk management policies and procedures;
- The level of compliance by the Company and its relevant persons with the arrangements, processes and mechanisms adopted;
- The adequacy and effectiveness of measures taken to address any deficiencies in those policies, procedures, arrangements, processes and mechanisms, including failures by the relevant persons of the Company to comply with such arrangements, processes and mechanisms or follow such policies and procedures.

To this end, the Company maintains an independent Risk Management function, which is outsourced to its shareholder EFG Private Bank. The Company’s CEO remains responsible to monitor the performance of the Risk Management function and to act as liaison between CySEC and the Risk Management function.

The Risk Management function assigned with the following:

- The implementation of the abovementioned policies and procedures;
- Implementation of the abovementioned dedicated risk manual;
- Provision of reports and advice to senior management on a frequent basis and at least annually, indicating particularly whether the appropriate remedial measure have been taken in the event of any deficiencies.

2.1.4. Other Governance Functions

Internal Audit Function

EFG Cyprus Limited is an investment firm established in the Republic of Cyprus with company No. HE408062, having its registered address at 23 John Kennedy Avenue, Globe House, 6th Floor, Nicosia, 1075, Cyprus. EFG Cyprus Limited is authorised and regulated by the Cyprus Securities and Exchange Commission (CySEC) under Licence No. 393/20.

The Company, taking into account the nature, scale and complexity of its business activities, as well as the nature and the range of its investment services and activities, establishes and maintains an internal audit function through the appointment of a qualified and experienced Internal Auditor. The Internal Auditor is appointed and reports to the Senior Management and the Board of the Company.

The Internal Auditor is separated and independent of the other functions and activities of the Company. The main scope of the Internal Auditor's position shall be the evaluation of the adequacy and effectiveness of the Company's internal control mechanisms and arrangements, as well as the prevention and administration of risk connected to its operation so as to ensure:

- the Company's legitimate operation;
- the safeguarding of the procedures and guidelines set by the management of the Company;
- the security of the Company's assets;
- the undertaking of timely remedial action in order to prevent or combat actions, which might put the Company's operation at risk.

Compliance Officer

The Board ensures regulatory compliance through a comprehensive and pro-active compliance strategy. To this end, the Board appoints a Compliance Officer in order to establish, implement and maintain adequate and effective policies and procedures, as well as appropriate systems and controls designed to detect any risk of failure by the Company to comply with its obligations. Further to this, the Compliance Officer is responsible to put in place adequate measures and procedures designed to minimize such risk and to enable the competent authorities to exercise their powers effectively. The Compliance Officer reports to the Senior Management and the Board of the Company.

Anti-Money Laundering Function

The Board retains a person to the position of the Company's Anti-Money Laundering Compliance Officer (hereinafter the "AMLCO") to whom the Company's employees report their knowledge or suspicion of transactions involving money laundering and terrorist financing. The AMLCO belongs to the higher hierarchical levels/layers of the Company so as to command the necessary authority. The AMLCO leads the Company's Anti-Money Laundering Compliance procedures and processes and report to the Senior Management and the Board of the Company.

2.2. Policy on Recruitment

Employees are EFG's most valuable assets and the most important factor in helping EFGI to support EFGI's strategy and achieve its goals. Staff Recruitment General Directive outlines the minimum requirements for the recruitment of permanent employees and contractors.

These requirements are to ensure that integrity, discipline and sustainable performance underpin the Bank's recruitment practices, attract high quality and diverse candidates and deliver transparent and merit-based decision making.

This General Directive provides information and guidance on the entire recruiting process, from the point when a vacancy arises to the introduction of new employees ensuring that the Bank has protocols and best practices in place that meet enhanced industry, risk and regulatory requirements.

This document sets the minimum requirements applying to all hiring of permanent employees and contractors into the Bank. All functions (front and back office) are responsible for implementing these directive and individual employees are required to comply with these requirements.

The general principles applied in order to identify potential candidates have two sections: one dealing with internal ones and one with externals:

Internal Transfers

Unless wholly inappropriate in situations such as restructures, all positions must be advertised internally to encourage internal applications and referrals of suitable applicants by employees.

The hiring manager should consider internal candidates for open roles prior to considering other candidates. Internal candidates who have been identified will go through the same recruitment and interview process as external candidates. Confidentiality will be respected at all times by all parties.

Employees who are identified as internal candidates or who apply for an internal position must discuss with their manager their intention of applying for an internal position. Managers should support employees, to the best of their abilities, in the development/career progression and therefore facilitate such transfers. Manager must try and facilitate the transfer provided that the employee has the requisite experience for the role recruited for. It is also the objective of the Bank to assign each employee to a position that effectively utilizes the employee's skills consistent with the overall Bank's requirements.

Employees may apply or be considered for a transfer opportunity provided they meet the following eligibility requirements:

- Minimum of 12 months continuous service in present position, or the approval of the manager;
- Job performance at a satisfactory level;
- Not being the subject of a formal disciplinary action; and
- Meet the minimum experience, skill, and education qualifications for the open position

External Recruitment

After considering internal hiring options, the Hiring Manager should agree with HR on the appropriate external sourcing strategy, including direct hiring, referrals and recruitment firm usage. Hiring Managers should consider directly sourced and referred candidates prior to engaging a Recruitment Agency. Channels for direct sourced candidates include but are not limited to Jobs Platforms, business and professional networks, etc.

Board of Directors Recruitment

The management of a CIF must be undertaken by at least two persons meeting the requirements below:

1. Members of the Board shall at all times be of sufficiently good repute and possess sufficient knowledge, skills and experience to perform their duties. The overall composition of the Board of directors shall reflect and adequately board range of experiences.
2. All Board members shall commit sufficient time to perform their functions in the Company;
3. The number of directorships which may be held by a member of the Board at the same time shall take into account individual circumstances and the nature, scale and complexity of the Company's activities. Unless representing the Republic, members of the Board of a CIF that is significant in terms of its size, internal organisation and the nature, the scope and the complexity of its activities shall not hold more than one of the following combinations of directorships at the same time:
 - one executive directorship with two non-executive directorships;
 - four non-executive directorships.
4. For the purposes of subsection above, the following shall count as a single directorship:
 - a) Executive or non-executive directorships held within the same group;
 - b) Executive or non-executive directorships held within:
 - i. institutions which are members of the same institutional protection scheme provided that the conditions set out in Article 113, paragraph (7) of CRR are fulfilled; or
 - ii. undertakings (including non-financial entities) in which the CIF holds a qualifying holding.
5. Directorships in organisations which do not pursue predominantly commercial objectives shall not count for the purposes of the previous subsection;
6. The Commission may allow members of the Board of Directors to hold additional non-executive directorships;
7. The Board of Directors shall collectively possess adequate knowledge, skills experience to be able to understand the Company's activities, including the principal risks; and
8. Each member of the Board of Directors shall act with honesty, integrity and independence of mind to effectively assess and challenge the decisions of the senior management where necessary and to effectively oversee and monitor the decision-making of the management.

Chairman of the BoD shall not exercise simultaneously the functions of a Chief Executive Officer within the Company, unless justified by the Company and approved by CySEC.

2.3. Number of Directorships held by members of the Board

The table below discloses the number of directorships held by members of the management body of the Company, including EFG Cyprus Ltd and any other companies belonging to the same group, as at 31 December 2022. Directorships in organisations which do not pursue predominantly commercial objectives such as non-profit or charitable organisations, are not taken into account for the purposes of the below.

Table 4: Number of Directorships of the members of the Board of Directors*

Name of Director	Position	Number of Executive Directorships	Number of Non-Executive Directorships
Costas Stylianou	Executive Director	1	-
Constantinos Papanastasiou	Executive Director	1	-
Richard Thomas**	Non-Executive Director	1	1
Victor Zachariades**	Non-Executive Director	-	3
Kiki Dimitrakopoulou	Non-Executive Director	-	2
Michael Ioannou	Non-Executive Director	4	2
Kypros Tsentas	Non-Executive Director	2	1
Reginos Tsanos	Non-Executive Director	1	2
Demetris Pisiaras	Non-Executive Director	-	2
Michael Vlahovic	Non-Executive Director	-	1

*The information in this table is based only on representations made by the directors of the Company.

**Appointed on 01 March 2022.

For the purpose of the above, Executive or Non-Executive directorships held within the same group shall count as a single directorship.

2.4. Diversity, Equity and Inclusion

EFGI Group recognises people are the business of the financial services industry and private banking. EFGI's Employees represent the Group's most important asset in defining its distinct competitive profile and in achieving results. We strive to develop a workforce which reflects the diversity of our client base and the locations in which we operate. We are convinced that the Diversity of our workforce gives us a better understanding of regional markets as well as our clients' expectations and cultural backgrounds.

The Diversity, Equity and Inclusion General Directive sets out standards for the behaviours expected from everyone in the Group to support Diversity, Equity and Inclusion and a fair working environment based on mutual respect for all our Employees, contractors, clients, shareholders, external consultants, suppliers and other stakeholders.

Behaviours are to be free from harassment and/or discrimination and each individual's integrity is to be protected.

The principles of Diversity, Equity and Inclusion apply to all processes at EFGI, notably also Recruitment, Performance Management, Talent Management and Remuneration.

The main objectives of this document are to:

- describe EFGI's commitment to Diversity, Equity and Inclusion;
- define the behaviours expected to establish and maintain a fair working environment based on mutual respect;

- capture the responsibilities of Employees and local entities' management ("Local Management") to ensure adherence to the principles expressed in this General Directive;
- encourage Employees affected by behaviours prohibited by this General Directive to report inappropriate conduct;
- emphasise the importance of appropriate sanctions and disciplinary measures if the principles of this General Directive are violated.

Diversity

Understanding, respecting and appreciating what makes each of us unique is our strength. We believe that a diverse organisation is better at decision-making and innovating, and it achieves higher levels of Employee satisfaction and retention.

EFGI aims to leverage its Employees' Diversity, which may be visible or invisible, by fostering a culture where everyone can thrive at work and can contribute to meeting our strategic goals.

The Diversity of our workforce gives us a better understanding of our clients' expectations, cultural backgrounds and their respective regional markets.

Equity

EFGI is committed to treating all individuals fairly and equitably in a way that is free from discrimination and harassment of any kind. We provide and ensure equal opportunity for all individuals to perform and develop professionally.

EFGI creates, maintains and protects Equity throughout the organisation. This includes our Recruitment, Performance/Talent Management (such as advancement or promotion), and Remuneration processes, as well as through our products and services, and in our interactions with all Employees, contractors, clients, shareholders, external consultants, suppliers and other stakeholders.

Inclusion

EFGI actively fosters an inclusive culture that is designed to bring together the best people with a variety of abilities, skill set and experience, regardless of generations, ages, genders, gender reassignments and sexual orientations; nationalities, cultural backgrounds, races, and ethnicities; pregnancy and maternity, and family or marital status; health status, physical and psychological disabilities, social states and lifestyles; and political, religious and philosophical orientations. We promote a barrier-free working environment where everyone feels empowered and can contribute.

We aim to motivate and unlock the potential of our Employees, which can only be achieved if they are free to be who they are and feel included throughout the organisation.

2.5. Information flow on risk to the board

Risk information flows up to the Board directly from the business departments and control functions. The Board ensures that it receives on a frequent basis, at least annually written reports

regarding Internal Audit, Compliance, Money Laundering and Terrorist Financing and Risk Management issues and approves the Company’s ICARA report as shown in the table below:

Table 5: Information flow on risk to board

No.	Report Name	Owner of Report	Recipient	Frequency
1	Risk Manager’s Report	Risk Manager	Senior Management, Board, CySEC	Annually
2	Form 165-01	Risk Manager	Senior Management, Board, CySEC	Quarterly
3	ICARA Report	Risk Manager	Senior Management, Board	Annually
4	Market Disclosures	Risk Manager	Senior Management, Board	Annually
5	Risk Register	Risk Manager	Senior Management, Board	Annually
6	Compliance Report	Compliance Officer	Senior Management, Board, CySEC	Annually
7	Internal Audit Report	Internal Auditor	Senior Management, Board, CySEC	Annually
8	Anti-money laundering (AMLCO) Report	Anti-money laundering Compliance Officer	Senior Management, Board, CySEC	Annually
9	Audited Financial Statements	External Auditor	Senior Management, Board, CySEC	Annually
10	Form 165-03 ‘Prudential Supervision Information’	Risk Manager	Senior Management, Board, CySEC	Annually

Furthermore, the Company believes that the risk governance processes and policies are of at most importance for its effective and efficient operations. The processes are reviewed and updated on an annual basis or when deemed necessary.

3. OWN FUNDS

Own Funds (also referred to as capital resources) are the type and level of regulatory capital that must be held to enable the Company to absorb losses.

During the year under review, the primary objective of the Company with respect to capital management was to ensure that it complied with the imposed capital requirements with respect to its own funds and that the Company maintained healthy capital ratios in order to support its business. Further to the above, the Company, as a **Class 2** investment firm, shall at all times have own funds at least the highest of the following:

- Initial minimum requirement,
- Fixed Overheads Requirements, and
- K-Factors Requirement.

The Company throughout the year under review, managed its capital structure and made adjustments to it in light of the changes in the economic and business conditions and the risk characteristics of its activities.

3.1. Composition of regulatory own funds

The Company shall disclose information relating to their own funds according to Article 49(a) and (c) of IFR.

The following information provides a full reconciliation of the Common Equity Tier 1 (CET1) and Additional Tier 1 (AT1) instruments and Tier 2 (T2) instruments issued by the Company. The Company's regulatory capital comprises fully of CET1 capital while it has not issued any AT1 or T2 capital.

The composition of the Company's Own Funds which is cross-referenced to the corresponding rows in table EU IF CC2 is shown below:

Table 6: IF CC1.01 - Composition of regulatory own funds as at 31 December 2022

Common Equity Tier 1 (CET1) capital: instruments and reserves		Amounts €'000	Source based on reference numbers/letters of the balance sheet in the audited figures (EU IF CC2)
1	OWN FUNDS	1,008	
2	TIER 1 CAPITAL	1,008	
3	COMMON EQUITY TIER 1 CAPITAL	1,008	
4	Fully paid-up capital instruments	1,550	1 (Shareholders' Equity)
5	Share premium	-	N/A
6	Retained earnings	(935)	3 (Shareholders' Equity)
7	Accumulated other comprehensive income	-	N/A

8	Other reserves	392	2 (Shareholders' Equity)
9	Minority interest given recognition in CET1 capital	-	N/A
10	Adjustments to CET1 due to prudential filters	-	N/A
11	Other funds	-	N/A
12	(-)TOTAL DEDUCTIONS FROM COMMON EQUITY TIER 1	-	
13	(-) Own CET1 instruments	-	N/A
14	(-) Direct holdings of CET1 instruments	-	N/A
15	(-) Indirect holdings of CET1 instruments	-	N/A
16	(-) Synthetic holdings of CET1 instruments	-	N/A
17	(-) Losses for the current financial year	-	N/A
18	(-) Goodwill	-	N/A
19	(-) Other intangible assets	-	N/A
20	(-) Deferred tax assets that rely on future profitability and do not arise from temporary differences net of associated tax liabilities	-	N/A
21	(-) Qualifying holding outside the financial sector which exceeds 15% of own funds	-	N/A
22	(-) Total qualifying holdings in undertaking other than financial sector entities which exceeds 60% of its own funds	-	N/A
23	(-) CET1 instruments of financial sector entities where the institution does not have a significant investment	-	N/A
24	(-) CET1 instruments of financial sector entities where the institution has a significant investment	-	N/A
25	(-) Defined benefit pension fund assets	-	N/A
26	(-) Other deductions	-	N/A
27	CET1: Other capital elements, deductions and adjustments	-	N/A
28	ADDITIONAL TIER 1 CAPITAL	-	
29	Fully paid up, directly issued capital instruments	-	N/A
30	Share premium	-	N/A
31	(-) TOTAL DEDUCTIONS FROM ADDITIONAL TIER 1	-	
32	(-) Own AT1 instruments	-	N/A
33	(-) Direct holdings of AT1 instruments	-	N/A
34	(-) Indirect holdings of AT1 instruments	-	N/A
35	(-) Synthetic holdings of AT1 instruments	-	N/A
36	(-) AT1 instruments of financial sector entities where the institution does not have a significant investment	-	N/A
37	(-) AT1 instruments of financial sector entities where the institution has a significant investment	-	N/A
38	(-) Other deductions	-	N/A

39	Additional Tier 1: Other capital elements, deductions and adjustments	-	N/A
40	TIER 2 CAPITAL	-	
41	Fully paid up, directly issued capital instruments	-	N/A
42	Share premium	-	N/A
43	(-) TOTAL DEDUCTIONS FROM TIER 2	-	
44	(-) Own T2 instruments	-	N/A
45	(-) Direct holdings of T2 instruments	-	N/A
46	(-) Indirect holdings of T2 instruments	-	N/A
47	(-) Synthetic holdings of T2 instruments	-	N/A
48	(-) T2 instruments of financial sector entities where the institution does not have a significant investment	-	N/A
49	(-) T2 instruments of financial sector entities where the institution has a significant investment	-	N/A
50	Tier 2: Other capital elements, deductions and adjustments	-	N/A

*According to the Circular C334, CIFs should deduct the additional Cash Buffer of 3 per thousand of the eligible funds and financial instruments of their clients as at the previous year calculated according to paragraph 11(6) of the Directive DI87-07 (operation of the ICF).

3.2. Main features of capital instruments

The Company shall disclose the main features of the CET1 and AT1 instruments and Tier 2 instruments issued according to Article 49(b) of IFR. Therefore, the Company's capital instruments' main features are outlined below:

Table 7: EU IF CCA - Main features of own instruments issued by the firm

No	Item	CET1 Capital
1	Issuer	EFG Cyprus Limited
2	Unique identifier (e.g. CUSIP, ISIN or Bloomberg identifier for private placement)	549300WVCRYKRUIT7C78
3	Public or private placement	Private
4	Governing law(s) of the instrument	Cyprus Companies Law
5	Instrument type (types to be specified by each jurisdiction)	Ordinary Shares
6	Amount recognised in regulatory capital (Currency in million, as of most recent reporting date)	€1.55
7	Nominal amount of instrument	€1
8	Issue price	€1,550k
9	Redemption price	N/A
10	Accounting classification	Shareholder's Equity
11	Original date of issuance	11 June 2021
12	Perpetual or dated	Perpetual
13	Original maturity date	No maturity
14	Issuer call subject to prior supervisory approval	N/A

15	Optional call date, contingent call dates and redemption amount	N/A
16	Subsequent call dates, if applicable	N/A
	<i>Coupons / dividends</i>	
17	Fixed or floating dividend/coupon	Floating
18	Coupon rate and any related index	N/A
19	Existence of a dividend stopper	No
20	Fully discretionary, partially discretionary or mandatory (in terms of timing)	N/A
21	Fully discretionary, partially discretionary or mandatory (in terms of amount)	N/A
22	Existence of step up or other incentive to redeem	No
23	Noncumulative or cumulative	Non-cumulative
24	Convertible or non-convertible	Non-convertible
25	If convertible, conversion trigger(s)	N/A
26	If convertible, fully or partially	N/A
27	If convertible, conversion rate	N/A
28	If convertible, mandatory or optional conversion	N/A
29	If convertible, specify instrument type convertible into	N/A
30	If convertible, specify issuer of instrument it converts into	N/A
31	Write-down features	N/A
32	If write-down, write-down trigger(s)	N/A
33	If write-down, full or partial	N/A
34	If write-down, permanent or temporary	N/A
35	If temporary write-down, description of write-up mechanism	N/A
36	Non-compliant transitioned features	N/A
37	If yes, specify non-compliant features	N/A
38	Link to the full term and conditions of the instrument (signposting)	N/A

3.3. Balance Sheet Reconciliation

The Company shall disclose the balance sheet included in their audited accounts for the year-end disclosures.

As at the 31 December 2022, the reconciliation of Company's assets and liabilities and regulatory Own Funds is shown in the following table:

Table 8: EU IFCC2 - Reconciliation of regulatory own funds to balance sheet in the audited financial statements

No.	Item	Balance sheet as in published/ audited accounts	Cross reference to EU IF CC1
-----	------	---	------------------------------

		€'000	
Assets - Breakdown by asset classes according to the balance sheet in the audited accounts			
1	Property, plant and equipment	227	N/A
2	Other non-financial assets	27	N/A
3	Financial assets at amortised cost	854	N/A
4	Cash and cash equivalents	999	N/A
xxx	Total Assets	2,107	
Liabilities - Breakdown by liability classes according to the balance sheet in the audited accounts			
1	Other payables	886	N/A
2	Borrowings	8	N/A
3	Lease liabilities	157	N/A
xxx	Total Liabilities	1,099	
Shareholders' Equity			
1	Share Capital	1,550	Ref. 4
2	Other reserves	392	Ref. 8
3	Audited Reserves	(935)	Ref. 6
xxx	Total Shareholders' equity	1,008	

4. OWN FUNDS REQUIREMENTS

The Company was categorised as Class 3 Investment Firm until 22 September 2022 when the CySEC approved its licence extension application. From 22 September 2022 onwards, the Company is categorized as a ***Class 2 Investment Firm***.

Following the IFR categorization change, the Company as a Class 2 investment firm and as a depository, shall at all times have own funds at least the highest of the following:

- Initial Capital requirement under IFR;
- Fixed Overheads requirement;
- K-factors requirement;
- Initial Capital Requirement for Depository Services under Directive DI131-2014-05.

4.1. Initial Capital Requirement

As per the Title III of the Law, the initial capital of a CIF which is authorised to provide any of the investment services or perform any of the investment activities listed in points (3) and (6) of Part I of Annex I to the Investment Services and Activities and Regulated Markets Law, shall be €750k while for a CIF which is authorised to provide any of the investment activities listed in points (1), (2), (4), (5) and (7) which is not permitted to hold clients' money or securities belonging to its clients, the initial capital shall be €75k. For all other CIFs, the initial capital shall be €150k.

Following the licence extension to include the ancillary service of Safekeeping, the Company's minimum initial capital requirement is **€150k** (previously €75k). Additionally and since the Company is authorised to act as a Depository, the initial capital to act as depository is **€730k** as per the provisions of Directive DI131-2014-05.

4.2. Fixed Overheads requirement

The fixed overheads requirement (FOR) applies to all CIFs. The FOR is intended to calculate a minimum amount of capital that a CIF would need available to absorb losses if it has cause to wind-down or exit the market.

It is calculated as the one quarter of the fixed overheads of the preceding year (or business plan where the audited financial statements are not available) in accordance with the provision of Article 13 of IFR.

Further to the above, the Company's fixed overheads requirement based on the latest audited financial statements is €557k as per the table below:

Table 9: Fixed Overheads Requirement

Item	€'000
Total expenses of the previous year after distribution of profits	2,447
Total deductions	(221)
(-)Staff bonuses and other remuneration	(221)
(-)Employees', directors' and partners' shares in net profits	-
(-)Other discretionary payments of profits and variable remuneration	-
(-)Shared commission and fees payable	-
(-)Fees, brokerage and other charges paid to CCPs that are charged to customers	-
(-)Fees to tied agents	-
(-)Interest paid to customers on client money where this is at the firm's discretion	-
(-)Non-recurring expenses from non-ordinary activities	-
(-)Expenditures from taxes	-
(-)Losses from trading on own account in financial instruments	-
(-)Contract based profit and loss transfer agreements	-
(-)Expenditure on raw materials	-
(-)Payments into a fund for general banking risk	-
(-)Expenses related to items that have already been deducted from own funds	-
Annual Fixed Overheads	2,227
Fixed Overheads requirement	557

4.3.K-Factors Requirement

The K-factors capital requirement is essentially a mixture of activity- and exposure-based requirements. The K-factors which apply to an individual investment firm will depend on the MiFID investment services and activities it undertakes. Capital requirement from applying K-factors formula is the sum of Risk to Client ('RtC'), Risk to Market ('RtM') and Risk to Firm ('RtF').

Following the new licence upgrade, the Company is required to calculate its K-Factors capital requirement as the sum of RtC (*K-AUM*, *K-ASA*, *K-COH*) and RtM (*K-NPR* only for on-balance sheet FX risk exposures) based on the Company's business model. The RtF proxy is not applicable for the Company as it is not authorized to provide the investment service of Dealing on Own Account.

Further to the above, the Company calculates *K-AUM* and *K-COH* capital requirements based on actual data while it calculates *K-ASA* capital requirement based on the business plan financial projections, since it has not started operations under the ancillary service of Safekeeping yet. Once the Company starts operations under the said ancillary service, the projected K-Factors will

be replaced by the realised figures in order to reflect the actual capital adequacy position of the Company as at the respective reference date.

4.3.1. Risk to Client

The risk to Client proxy captures the risk that may be inflicted onto the clients. RtC exists in the activities/services of the firm which are related to the client and are measured as a percentage of Clients Money Held (CMH), Assets Under Management (AUM), Assets Safeguarded & Administered (ASA) and Clients' Orders Handled (COH).

The Company is required to calculate the following K-Factors requirements as part of the RtC:

4.3.1.1. K-AUM: Assets Under Management

K-AUM captures the risk of harm to clients from an incorrect discretionary management of client portfolios or poor execution and provides reassurance and client benefits in terms of the continuity of service of ongoing portfolio management and investment advice.

AUM is the value of assets an IF manages for its clients under both discretionary portfolio management and non-discretionary arrangements constituting investment advice of an ongoing nature.

Calculation

AUM shall be the rolling average of the value of the total monthly assets under management, measured on the last business day of each of the previous 15 months, excluding the 3 most recent monthly values.

K-AUM shall be the arithmetic mean of the remaining 12 monthly values multiplied by the relevant coefficient of 0.02%.

As at 31 December 2022, the K-AUM was €33k. The table below shows the Total AUM amounts as an arithmetic mean for the 4th quarter of 2022 in accordance with the Article 17(1) of IFR:

Table 10: Total AUM (average amounts)

	Factor amount		
	December 2022 €'000	November 2022 €'000	October 2022 €'000
Total AUM (average amounts)	166,374	155,858	140,409
Of which: AUM - Discretionary portfolio management	150,251	141,880	128,510
Of which: AUM formally delegated to another entity	-	-	-
AUM - Ongoing non-discretionary advice	16,123	13,978	11,899

4.3.1.2. K-ASA: Assets Safeguarded and Administered

K-ASA captures the risk of safeguarding and administering client assets, and ensures that investment firms hold capital in proportion to such balances, regardless of whether they are on its own balance sheet or in third-party accounts.

ASA means the value of assets that an investment firm safeguards and administers for clients – ensuring that investment firms hold capital in proportion to such balances, regardless of whether they are on its own balance sheet or in third-party accounts.

Calculation

It is calculated as the rolling average of the daily total value of assets under safekeeping and administration, measured at the end of each business day for the previous 9 months, excluding the 3 most recent months.

K-ASA shall be the arithmetic mean of the daily values from the remaining 6 months multiplied by the relevant coefficient of 0.04%.

The Company has not started operations under the ancillary service of safekeeping yet, and as such its K-Factor requirement for Assets Safeguarded and Administered was zero. However and according to the latest Business Plan, the Company’s projected K-ASA was €240k.

4.3.1.3. K-COH: Client Orders Handled

K-COH captures the potential risk to clients of an investment firm which executes orders (in the name of the client, and not in the name of the investment firm itself), for example as part of execution-only services to clients or when an investment firm is part of a chain for client orders.

COH captures the potential risk to clients of an investment firm which executes its orders (in the name of the client). This is the value of orders that an investment firm handles for clients, through the reception and transmission of client orders and execution of orders on behalf of clients.

Calculation

COH shall be the rolling average of the value of the total client orders handled, measured throughout each business day for the previous 6 months.

K-COH shall be the arithmetic mean of the daily values from the remaining 3 months multiplied by the relevant coefficient (0.1% and for cash trades and 0.01% for derivative trades).

As at 31 December 2022, the K-COH was €15. The table below shows the arithmetic mean amount of COH in cash trades and derivatives for the 4th quarter of 2022, in accordance with the Article 20(1) of IFR:

Table 11: Total COH (average amounts)

	Factor amount		
	December 2022 €'000	November 2022 €'000	October 2022 €'000
COH - Cash trades (average amounts)	15	15	26
COH - Derivative (average amounts)	-	-	-

4.3.2. Risk to Market

The Risk to market proxy captures the risk an IF can pose to market access. The K-factor for RtM is based on the rules for market risk, for position in financial instruments in foreign exchange and in commodities in accordance with the CRR.

4.3.2.1. K-NPR: Net Position Risk

A Class 2 investment firm must calculate its K-NPR requirement by reference to trading book positions and positions other than trading book positions where the positions give rise to foreign exchange risk or commodity risk. The K-NPR requirement is calculated in accordance with Title IV of Part Three of the CRR.

Given that the Company does not offer the investment service of dealing on own account, it is exposed to K-NPR from on-balance sheet items denominated in a non-reporting currency only.

Foreign Exchange Risk

Foreign exchange risk is the effect that unanticipated exchange rate changes may have on the Company. In the ordinary course of business, the Company is exposed to foreign exchange risk, which is monitored through various control mechanisms.

The foreign exchange risk in the Company is effectively managed by setting and controlling foreign exchange risk limits, such as through the establishment of a maximum value of exposure to a particular currency pair as well as through the utilization of sensitivity analysis.

The Company's foreign exchange risk capital requirement is €80k emanating from a net foreign exchange exposure of €1,004k based on the latest relevant calculations of the Company's capital requirements as at 31 December 2022.

The Company continues to regularly monitor the impact of exchange rate risks and if deemed necessary, corrective actions will be taken to minimize the effect.

Closely Correlated Currencies

Following the EBA's Final draft Implementing Technical Standards on Closely Correlated Currencies under Article 354 (3) of CRR, the Company may apply lower own funds requirements against positions in relevant closely correlated currencies as these are disclosed by EBA. In this respect, for the calculation of the foreign exchange risk for matched positions on closely correlated currencies, a capital requirement of 4% instead of 8% is used.

The Company's matched positions in closely correlated currencies for the period up to 31 December 2022 were zero. In this respect, please find below the analysis of the Company's exposure to Foreign Exchange Risk as at 31 December 2022:

Table 12: Foreign Exchange Risk capital requirements

	Net Positions		2% total own funds	Positions Subject To Capital Charge			OFR
	Long	Short		Long	Short	Matched	
TOTAL POSITIONS	1,004	4	20	1,379	-	-	80
Currencies closely correlated	374	4		374	-	-	-
of which: reporting currency	-	4		-	-	-	
All other currencies	630	-		1,004	-		80
Gold	-	-		-	-		-

4.3.3. K-Factors Requirement Results

As at 31 December 2022, the Company's K-Factors Requirement is €353k as shown in the table below:

Table 13: K-Factors Results

Item	Factor Amount €'000	K-Factor Requirement €'000
TOTAL K-FACTOR REQUIREMENT		353
Risk to client		273
Assets under management	166,374	33
Client money held - Segregated	-	-
Client money held - Non - segregated	-	-
Assets safeguarded and administered	598,846	240
Client orders handled - Cash trades	15	0
Client orders handled - Derivatives Trades	-	-
Risk to market		80
K-Net positions risk requirement		80
Clearing margin given	-	-
Risk to firm		-
Trading counterparty default		-
Daily trading flow - Cash trades	-	-
Daily trading flow - Derivative trades	-	-
K-Concentration risk requirement		-

4.4. Capital Ratios

According to Article 9 of the IFR, Investment firms shall have own funds consisting of the sum of their Common Equity Tier 1 capital, Additional Tier 1 capital and Tier 2 capital, and shall meet all the following conditions at all times:

$$\frac{\text{Common Equity Tier 1 Capital}}{D} \geq 56\%$$

$$\frac{\text{Common Equity Tier 1 Capital} + \text{Additional Tier 1 Capital}}{D} \geq 75\%$$

$$\frac{\text{Common Equity Tier 1 Capital} + \text{Additional Tier 1 Capital} + \text{Tier 2 Capital}}{D} \geq 100\%$$

where D is the Company's own funds requirement calculated in accordance with Article 11.

The Company's own funds, own funds requirement and capital ratio reported as at 31 December 2022, were the following:

Table 14: Capital Adequacy Analysis

OWN FUNDS COMPOSITION	€'000
Total Own Funds	1,008
OWN FUNDS REQUIREMENTS	
Initial Capital as per IFR	150
Fixed Overheads Requirement	557
K-Factors Requirement	353
IFR Own funds Requirement	557
CAPITAL RATIOS	
CET 1 Ratio	181.02%
Surplus(+)/Deficit(-) of CET 1 Capital	696
Tier 1 Ratio	181.02%
Surplus(+)/Deficit(-) of Tier 1 Capital	590
Own Funds Ratio	181.02%
Surplus(+)/Deficit(-) of Total capital	451
DEPOSITARY REQUIREMENT	
Total Own Funds	1,008
Initial Capital as per DI131-2014-05	730
Surplus(+)/Deficit(-) of Total capital	278

As per the above results, the Company as at 31 December 2022 maintains adequate own funds to cover its capital requirements. However, the Company should monitor the above ratios in order to ensure compliance with the capital adequacy requirements at all times.

The Company shall recalculate its own funds held against its own funds requirement, based on the Audited Financial Statements for the year 2022.

Further to the above, the Company has implemented a capital adequacy monthly monitoring program in order to ensure compliance with the IFR requirements at all times. In this respect, the Company calculates the capital requirement on a monthly basis in order to assess the capital adequacy ratio for the respective month.

4.5. Reporting requirements

The Company as a Class 2 investment firm is required by the Law to report on a quarterly basis the following items:

- a) Level and composition of own funds
- b) Own funds requirements
- c) Own funds requirement calculations
- d) Where the firm is a Class 3 firm – the level of activity, including the balance sheet
- e) Revenue breakdown by investment service and applicable K-factors
- f) Concentration risk
- g) Liquidity requirements

The above information shall be reported to CySEC using the Form165-01 “Reporting for Class 2” on a quarterly basis.

The Senior Management as well as the Risk Manager monitor these reporting requirements and have policies and procedures in place to help meet the specific regulatory requirements. This is achieved through the preparation of accounts to monitor the financial and capital position of the Company.

Moreover, the Company is required to submit immediately to CySEC the prudential Form 165-01 under exceptional reporting, through the TRS, when

- i. the own funds of the CIF have decreased below its own funds requirement,
- ii. the CIF’s liquid assets are below its liquidity requirement, and
- iii. the CIF has exceeded the concentration risk limits, as defined in Articles 37(1) and 37(3) of IFR.

During the year under review, the Company’s own funds never dropped below its own funds requirement and the Company fulfilled its obligations by successfully submitting, on a quarterly basis, the Capital Adequacy Reports.

4.6. Concentration risk requirements

The concentration risk arising from exposures to each counterparty, including central counterparties, groups of connected counterparties, and counterparties in the same economic sector, geographic region or from the same activity or commodity, the application of credit risk mitigation techniques, and including in particular risks associated with large indirect credit exposures such as a single collateral issuer, must be addressed and controlled including by means of written policies and procedures.

Exposure means any asset or off-balance sheet item without applying the risk weights or degrees of risk. Large Exposure means the exposures in the trading book/banking book of an investment firm to a client or a group of connected clients, the value of which exceeds the limits set.

The CIFs that are categorized as Class 2 IFs should continue to monitor and control their concentration risk with regards to their trading book exposures to a client or a group of connected clients in accordance with Part four of IFR.

CIFs shall monitor and control their concentration risk so as not to exceed the following limits as per Article 37 of IFR.

Table 15: Large Exposure Limits

Type	Limit
Institution	Min {up to 100% of eligible capital, Max (25% of eligible capital, €150m)}
Non-institution	25% of eligible capital

Where any trading book exposure exceeds the limits mentioned above, a CIF shall calculate an additional capital requirement as part of the K-CON requirement.

According to Circular C513, the Company should notify CySEC without delay when the limits referred to in article 37(3) of IFR are exceeded, as required by article 38 of IFR.

Moreover, harm can arise from more than just a concentrated trading book exposure to a client. To mitigate the potential for harm that can arise from different types of concentrated exposures or relationships, the Company should monitor and control all their sources of concentration risk, including:

- exposures in a trading book
- assets (for example, trade debts) not recorded in a trading book
- off-balance sheet items
- the location of client money
- the location of client assets
- the location of its own cash deposits
- the sources of its earnings.

However, there are no limits on the banking book exposures of an Investment Firm.

The Company reports to CySEC on a quarterly basis the level of concentration risk with respect to the credit institutions, investment firms and other entities where client money are held and where client securities are deposited while it shall report the level of concentration risk with respect to the credit institutions where its own cash is deposited as per Article 54(2) of IFR. Moreover, the Company reports the top five clients from which the largest amounts of the Company's earnings are derived as well as the top five, if available, largest trading book exposures and largest exposures not recorded in the trading book.

4.7. Liquidity Requirement

As a Class 2 investment firm, the Company is required to hold an amount of liquid assets equivalent to at least one third of the fixed overheads requirement. The purpose is to ensure that the investment firms have an adequate stock of unencumbered high-quality liquid assets that can be converted easily and immediately in private markets in cash to meet their liquidity needs for a 30-calendar day liquidity stress scenario.

The IFR specifies the instruments that are eligible to be qualified as liquid assets to be included in the calculation of the said ratio:

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- Coins and banknotes
- Claims on ECB or other Central Banks
- High Quality Covered Bonds
- Shares or units in CIUs.

In this respect and as per the Company's latest audited accounts for the period as at 31 December 2022, the Company has the following liquid assets which are well above 1/3 of the total fixed overheads requirement.

Table 16: Liquidity Requirements

Item	€'000
Liquid Assets	999
Requirement (1/3 of Fixed Overheads Requirement)	186
Surplus	814

Further to the above, the Company maintains adequate liquid assets to cover the one third fixed overheads requirement. However, the Company should monitor the above in order to ensure compliance at all times.

The Company shall recalculate its liquidity requirement based on the revised fixed overheads requirement arising from the Audited Financial Statements for the year 2022.

5. OTHER RISKS

5.1. Operational Risk

Operational risk means the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Operational risk includes legal risk but excludes strategic and reputational risk.

The following list presents some event-type categories, included in operational risk, with some examples for each category:

Internal Fraud	<ul style="list-style-type: none"> • misappropriation of assets; • tax evasion; • intentional mismarking of positions; • bribery.
External Fraud	<ul style="list-style-type: none"> • theft of information; • hacking damage; • third-party theft; • forgery.
Employment Practices and Workplace Safety	<ul style="list-style-type: none"> • discrimination; • workers compensation; • employee health; • safety.
Clients, Products, & Business Practice	<ul style="list-style-type: none"> • market manipulation; • antitrust; • improper trade.
Damage to physical assets	<ul style="list-style-type: none"> • damage to physical assets from a natural disaster, e.g. earthquake
Business Disruption & Systems Failures	<ul style="list-style-type: none"> • utility disruptions; • software failures; • hardware failures.
Execution, Delivery, & Process Management	<ul style="list-style-type: none"> • data entry errors; • accounting errors; • failed mandatory reporting; • negligent loss of Client assets.

The Company manages operational risk through a control-based environment in which processes are documented and transactions are reconciled and monitored. This is supported by continuous monitoring of operational risk incidents to ensure that past failures are not repeated.

Furthermore, the Company has in place policies and processes whose implementation assists with the evaluation and management of any exposures to operational risk.

The Company has implemented an operational risk management framework designed to ensure that operational risks are assessed, mitigated and reported in a consistent manner consisting of, inter alia, the following components:

- Maintaining a four-eye structure and implementing board oversight over the strategic decisions made by the heads of departments;
- An IT Disaster Recovery Plan has been designed in order to be used in the event of a force majeure affecting the Company's internal systems and databases;
- Maintenance of Risk Registers in the Context of the ICARA;
- A Business Continuity Plan has been implemented which helps protect all of the Company's information databases including data, records and facilities;
- The majority of actions occurring in the Company's systems are automated and therefore it is less likely that a human error will occur;
- Review of risks and controls as part of the Internal Audit function; and
- Regular review and updating of the Company's policies.

5.2. Interest Rate Risk

Interest rate risk is the risk that the value of financial instruments (including currencies) will fluctuate due to changes in the market interest rates. The Company is exposed to interest rate risk in relation to its bank deposits and from the interest charged on the derivative financial instruments that remain open overnight.

The Company monitors interest rate fluctuations and based on the fluctuations of the relevant rates, the necessary hedging activities will be undertaken, as and where applicable.

5.3. Reputation Risk

Reputation risk is the current or prospective risk to earnings and capital arising from an adverse perception of the image of the Company on the part of customers, counterparties, shareholders, investors or regulators. Reputation risk could be triggered by poor performance, the loss of one or more of the Company's key directors, the loss of large customers, poor customer service, fraud or theft, customer claims, legal action and regulatory fines.

The Company has transparent policies and procedures in place when dealing with possible customer complaints in order to provide the best possible assistance and service under such circumstances. The possibility of having to deal with customer claims is very low as the Company provides high quality services to customers.

5.4. Strategic Risk

Strategic Risk could occur as a result of adverse business decisions, improper implementation of decisions or lack of responsiveness to changes in the business environment. The Company's

exposure to strategic risk is moderate as policies and procedures to minimize this type of risk are implemented in the overall strategy of the Company.

5.5. Business Risk

Business Risk includes the current or prospective risk to earnings and capital arising from changes in the business environment including the effects of deterioration in economic conditions. Research on economic and market forecasts is conducted with a view to minimize the Company's exposure to business risk. These are analyzed and taken into consideration when implementing the Company's strategy.

5.6. Regulatory Risk

Regulatory risk is the risk the Company faces by not complying with relevant Laws and Directives issued by its supervisory body. If materialized, regulatory risk could trigger the effects of reputation and strategic risk. The Company has documented procedures and policies based on the requirements of relevant Laws and Directives issued by the Commission; these can be found in the Procedures Manual. Compliance with these procedures and policies are further assessed and reviewed by the Company's Internal Auditors and suggestions for improvement are implemented by management. The Internal Auditors evaluate and test the effectiveness of the Company's control framework at least annually. Therefore, the risk of non-compliance is very low.

5.7. Legal and Compliance Risk

Legal & Compliance risks arise from violations of, or non-conformance with, the Law, Directives and Circulars issued thereof, regulations, prescribed practices, internal policies, and procedures, or ethical standards. This risk exposes the Company mainly to financial losses due to imposed fines from the Regulators. Compliance incidents may also lead to diminished reputation, reduced Company value, limited business opportunities, reduced expansion potential, and possible inability to enforce contracts.

The probability of such risks occurring is relatively low due to the detailed internal procedures and policies implemented by the Company and regular reviews by the Internal Auditors. The structure of the Company is such to promote clear coordination of duties and the management consists of individuals of suitable professional experience, ethos and integrity, who have accepted responsibility for setting and achieving the Company's strategic targets and goals. In addition, the Board meets at least annually to discuss such issues and any suggestions to enhance compliance are implemented by management.

5.8. IT Risk

IT risk could occur as a result of inadequate information technology and processing or arise from an inadequate IT strategy and policy or an inadequate use of the Company's information technology.

Specifically, policies have been implemented regarding back-up procedures, software maintenance, hardware maintenance, use of the internet and anti-virus procedures. Materialization of this risk has been minimized to the lowest possible level.

5.9. Conduct Risk

Conduct risk is defined as the risk of an action, by an individual, financial institution or the industry as a whole, which leads to customer detriment or undermines market integrity. This can bring sanctions and negative publicity. Moreover, EBA has defined conduct risk as the current or prospective risk of losses to an institution arising from inappropriate supply of financial services including cases of wilful or negligent misconduct. Consequently, conduct risk arises from failures of designated liquidity providers located in third countries associated with the Company.

Additionally, the Company is exposed to negative balances with its Liquidity Providers, in case of fast-pacing volatile market, where the LP cannot close a position at the Company's stop out limit. Therefore, the Company may be exposed to conduct risk arising from inadequate agreements with the Liquidity Providers and/or with the third parties that hold client's funds.

As part of the risk management policy and tools, the Company has procedures in place to diversify its liquidity providers and monitors their financial position on an on-going basis. The financial soundness of the liquidity providers is closely monitored, and the company is ready to switch to alternative LPs, if necessary. Furthermore, the receivable/payable amounts with the LPs are monitored daily. In particular, the Company examines its existing procedures and arrangements with respect to the products offered and services provided.

6. INTERNAL CAPITAL ADEQUACY AND RISK ASSESSMENT PROCESS

The purpose of capital is to provide sufficient resources to absorb unexpected losses over and above the ones that are expected in the normal course of business. The Company aims to maintain a minimum risk asset ratio which will ensure there is sufficient capital to support the Company during stressed conditions.

Pursuant to Chapter 2 and Paragraph 18 of the Law, the Company should establish sound, effective and comprehensive arrangements, strategies and processes to assess and maintain on an ongoing basis the amounts, types and distribution of internal capital and liquid assets that they consider adequate to cover the nature and level of risks which they may pose to others and to which the investment firms themselves are or might be exposed. These arrangements, strategies and processes shall be appropriate and proportionate to the nature, scale and complexity of the activities of the Company and they shall be subject to regular internal review.

In light of the above, the ICARA report will present the main business background aspects and developments of the Company, a summary of the Company's business economic environment, the Company's financial summary for the previous and upcoming years, the business and strategic goals, organisational structure and the risk management framework, the overall assessment of the material risks as well as a forward-looking capital and liquidity planning.

The Company recognises the importance of the ICARA and appreciates that it enables the firm to justify its business strategy and risk assessments in such a way as to be more diligent in the inclusion of risk factors in the business design process and also to hold adequate capital against the gross risks to which it is exposed to. It is also acknowledged that the ICARA Report is a reasonably intense process, requiring information from many different departments and committees of the company and also it requires senior management time at the design phase, during the risk and financial data collection phase and for the sign-off phase. Therefore, the Board is committed to continuously update the ICARA at least annually to reflect the latest strategic plans and updates.

The Company should prepare ICARA Report based on the latest available Audited Financial Statements as per the provisions of the regulation. Furthermore, the Company shall arrange so that the ICARA Report is thereafter approved by the Board and appropriate training will be provided to the Company's personnel in relation to the ICARA, as applicable.

7. REMUNERATION POLICY AND PRACTICES

The Company has established a Group Remuneration General Directive (“GD”) which applies to all Employees of the EFG Group.

The main objectives of this GD are to:

- Define EFGI’s remuneration framework and approach for implementation of the remuneration system within EFGI’s policies, processes and plans.
- Outline the principles guiding the remuneration framework and approach which support EFGI’s long-term strategic objectives and risk bearing capacity.
- Outline the defined roles and responsibilities of all individuals and committees involved in EFGI’s remuneration system.
- Describe the remuneration structure and instruments aligned to the principles and the overall framework.

The remuneration system supports EFGI’s business priorities and is in accordance with applicable laws, regulations and supervisory guidance. Remuneration is provided to attract, motivate and retain high performing employees required to execute the business plan, rewarding performance and conduct to meet and exceed EFGI’s expectations and values. Remuneration is aligned with EFGI’s Risk Appetite Framework, Risk Management Framework and the Internal Control System, avoiding conflicts of interest, ensuring that business activities remain within the agreed Risk Appetite, and that the defined controls are executed effectively.

This GD applies to all entities of EFG Group. All Regions are required to implement the requirements stated in this GD and EFGI’s BoD is responsible to ensure that this GD is implemented. Local Business Heads are responsible for monitoring changes and ensuring compliance with the local regulatory requirements in the countries for which they have the responsibility.

The Board of Directors is responsible for setting the overall remuneration principles to support the corporate strategy and long-term objectives. The BoD ensures that the appropriate framework is established and adhered to in line with regulatory requirements and industry best practices. The Board can delegate operational decision making on remuneration and nomination matters to the Remuneration and Nomination Committee.

Furthermore, the Board of Directors is responsible to a) recommend the remuneration for the Executive Committee and BoD members for approval at the Annual General Meeting (AGM) and b) submit the annual Compensation Report to the shareholders at the Annual General Meeting (AGM)

Remuneration Committee

It is noted that the Company has considered its size, internal organisation and the nature, scope and complexity of its activities and it does not deem as necessary the establishment of a specific remuneration committee. Remuneration practices are currently set by the Senior Management, in its supervisory capacity. In case the Company shall deem necessary to establish a Remuneration Committee in the future, then this section shall be updated as applicable.

However, the EFG Group established Remuneration and Nomination Committee (RemCo) which is a Board-delegated committee in order to assist the BoD in fulfilling its governance responsibilities regarding remuneration. The RemCo is responsible to

- Review and ensure the implementation of this Group Remuneration General Directive on behalf of BoD
- Review and approve the group remuneration plan for the Executive Committee members and selected individuals
- Review and approve the remuneration of the Board of Directors
- Review and approve remuneration plans as proposed by the CEO and ExCo
- Review and approve the total Fixed and Variable Compensation pool proposed by the CEO
- Review regularly the overall compensation ratio.
- Review and approve the remuneration of Heads of Control Functions jointly with the Risk or Audit Committee
- Approve credit requests to Board members, ExCo and GBC members and selected individuals and their related parties.
- Define principles for the deferral of Variable Compensation.

Remuneration Structure

This section outlines the remuneration structure and instruments used by EFGI to achieve its remuneration goals.

EFGI provides compensation to ensure it can attract, reward and retain employees in addition to aligning longterm interests of employees and shareholders to achieving sustainable goals.

EFGI provides assistance in preparing for and covering financial distress of employees and their direct family members and important others, caused by events or nature, such as disability, accident, unemployment, death or old age retirement.

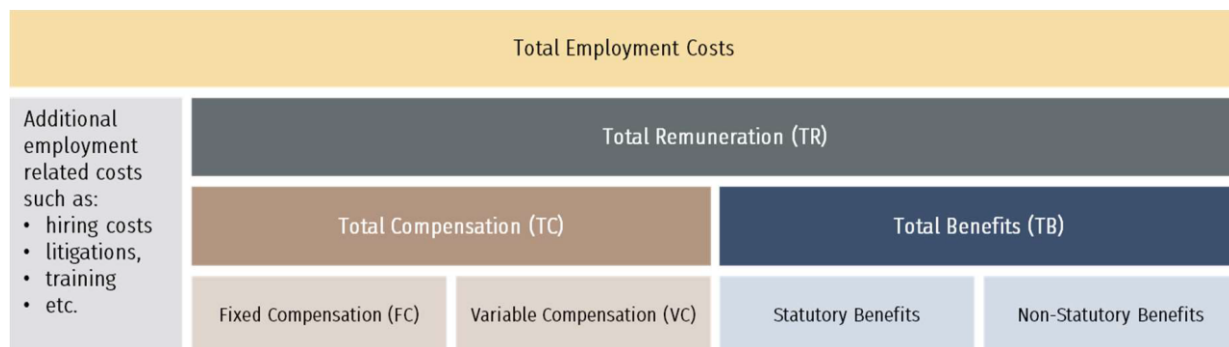


Figure 1: Overview Total Employment Cost

The Group uses a mix of Fixed and Variable Compensation to ensure appropriate inclusion of risk in compensation decisions.

Fixed Compensation is provided to employees mainly in the form of an annual base salary and is considered remuneration for a specific function in line with the relevant labor market. It also includes an element of long-term consistent good performance. Furthermore, Fixed Compensation may also include allowances in line with local market practice.

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Variable Compensation is awarded at the discretion of the Group and may be zero if considered appropriate in line with performance or other reasons, such as violation of internal regulations and/or policies or external regulatory or legal requirements and/or significantly raising the organization's risk exposure. Variable Compensation is based on absolute and relative performance of all parts of the Group, as well as preagreed individual performance objectives, performance comparisons with competitors (via benchmarking), and compliance with risk and regulatory requirements.

Once per year, an individual's Fixed Compensation is reviewed and the Variable Compensation pool is determined and allocated to the employees for the past year's performance. This will usually happen at the end of the business year/beginning of the new business year. For the review of the EFGI's global Fixed Compensation the CEO proposes a budget to the RemCo for approval. This budget, once approved, is provided to the different Business Units and Functions for potential adjustments for promotions as well as for alignments to market benchmarking results.

EFGI is known for its distinctive Client Relationship Officer (CRO) remuneration model which rewards each CRO based on his net contribution taking into account conduct in line with EFG's risk management framework and corporate values and growth potential.

The funding of the non-CRO Variable Compensation pool is an ongoing process throughout the year. The size of the pool is dependent on the long-term performance of EFGI, for which purpose profit sustainability and risk adjustments are considered via the concept of economic profit. Several additional factors are also considered, such as the Group's financial performance, functional performance indicators, market trends and outlook, achievement of strategic goals, risk management and control culture, present and future risks, and discretion.

These factors ensure that rewarding and retaining employees is achieved in alignment with the interests of our shareholders and within the regulatory framework.

Variable Compensation is incorporated into capital and liquidity planning and must not jeopardize the attainment of capital targets. If EFGI results are poor, the total pool may be reduced or omitted completely.

The Variable Compensation Pool is defined and proposed by the CEO to the RemCo for approval. The CEO has the responsibility to allocate the approved Variable Compensation Pool to the different Business Units and Functions in line with

- Relative contribution to the bank's results
- Achievements of objectives and KPIs
- Risk assessment results
- Discretion

The compensation of every employee is reviewed during the yearly review cycle. In principle, all employees are eligible for, but not entitled to Variable Compensation. Performance (incl. risk awareness) and living by the corporate values are the main drivers for Variable Compensation. Fixed Compensation is determined based on the market value of an employee's individual skills, experience, the criticality of the function within the organization as well the impact of a function for the organization. Additionally, a function's implied financial risk and operational as well as reputational risk are considered.

Remuneration and Performance

As part of performance management, a global annual documented appraisal process of achieved objectives, profitability and value compliance takes place. The appraisal approach is described in detail in EFGI's Group Directive Performance Management.

In addition, for some functions, quarterly disciplined individual risk management reviews take place including respective feedback. The CRO Risk Scorecard General Directive describes this tool and its malus mechanics with respect to Variable Compensation in detail.

Yearly performance reviews are completed before Variable Compensation is allocated to ensure cross fertilization of the review results into individual Variable Compensation determination.

Deferred Compensation and Tools

Part of the Variable Compensation, above a certain amount, is deferred in the form of deferred equity instruments to align with shareholders' interests, take into account, a specific function's risk profile and ensure pay is provided for remunerating sustainable achievements.

Deferral percentages consider Variable Compensation levels, executive level, importance and the impact as well as risk profile of a function. Deferred compensation elements are typically subject to a one to three year deferral period. This may be extended at the discretion of RemCo in special circumstances to up to seven years.

Deferred Variable Compensation may be forfeited in case of unvested parts or clawed-back for vested parts, if an employee engages in decisions or actions that cause the organization to experience serious financial and/or reputational damage.

The Group's deferred equity based compensation delivery tool is the Equity Incentive Plan (EIP).

The delivery of part of the Variable Compensation is in Restricted Stock Units (RSUs) in line with the EIP. For those employees who, by the nature of their roles, have been determined to materially set, commit or control significant amounts of the firm's resources and/or exert significant influence over its risk profile, a significant part of the annual Variable Compensation is delivered in the form of RSUs in line with the EIP.

All EIP participants are prohibited from entering into transactions which aim at hedging the economic downward exposure the EIP may pose.

Special remuneration arrangements

Board of Directors

Members of the Board of Directors receive a fixed base board fee and a fee for serving on any of the Committees. Remuneration for chairmanship of a board-delegated committee is higher than for a simple membership, considering the greater responsibility and time required to perform the respective chairing role.

Fees are paid in the form of equity deferred instruments and in cash, subject to shareholders approval in the Annual General Meeting.

Members of the Board of Directors have the right to waive their fees.

Members of the Board of Directors are not eligible for Variable Compensation and may not receive severance payments in any form. There are no attendance fees paid.

Control Functions

To avoid potential conflicts of interest, the discretionary Variable Compensation pool for Control Functions depends only on EFGI's overall performance and on function-specific quantitative and qualitative performance indicators. Remuneration of control functions must not be directly dependent on the performance of the business units, specific products, or transactions these functions monitor.

As a general principle, the remuneration level of employees in Control Functions must be sufficient to attract qualified and experienced persons. The ratio of Variable Compensation to Fixed Compensation is significantly lower for employees in Control Functions than for employees in Business Units or profit generating functions.

Moreover, the Variable Compensation for employees in Control Functions shall be less volatile overall. In circumstances, where EFGI substantially underperforms and is required to reduce the overall bonus pool size, Control Functions will be included in the overall reduction up to a general Variable Compensation floor defined for such functions within EFGI's non-CRO bonus pool framework.

Any underperformance resulting in loss or unreasonable risk originating from the work of staff from a Control Function shall be severely reflected in an individual's Variable Compensation and in the Variable Compensation of their managers.

The table below provides information on the remuneration of Executive Directors, Senior Management and other staff whose activities have a material impact on the risk profile of the Company, broken down by fixed and variable remuneration.

Table 17: Remuneration split of staff whose activities have a material impact on the risk profile of the Company.

Annual Remuneration as at 31 December 2022				
Position	No. of Beneficiaries	Fixed Remuneration €	Variable Remuneration €	Aggregated Remuneration €
Executive Directors	2	355,000	340,832	695,832
Senior Management (excl. directors)	5	445,920	138,000	583,920
Non-Executive Directors	4	120,000	-	120,000
Total	11	920,920	478,832	1,399,752

The variable to fixed remuneration ratio as at 31 December 2022 was 60%.

The Article 32 of the IFD sets, among others, the conditions on variable remuneration paid to employees:

- at least 50% of the variable remuneration shall consist of shares/ share-linked instruments/ equivalent non-cash instruments that adequately reflect the credit quality of the IF as a going concern, or non-cash instruments which reflect the instruments of the portfolios managed;
- at least 40% of the variable remuneration is deferred over the three-to-five-year period.

Following the Article 32(4)(a) of the IFD, these points don't apply to the Company since the Company does not fall under the definition of 'significant CIF' (off-balance sheet assets is on average less than €100m over the preceding four-year period).

Moreover, according to Article 34(4) of IFD, Investment Firms are required to disclose the number of natural persons that are remunerated €1mln or more per financial year, in pay brackets of €1mln, including their job responsibilities, the business area involved and the main elements of salary, bonus, long-term award and pension contribution. Nevertheless, currently there are no natural persons at the Company that are remunerated €1mln or more per financial year and as such the above disclosure is not applicable to the Company.

During the year there were no deferred remuneration, sign-on or severance payments.

The aggregate remuneration of the Company's personnel for the year ended 31st December 2022, broken down by business area, is presented in the following table:

Table 18: Remuneration split by business area

Annual Remuneration as at 31 December 2022			
Business Area	Fixed €	Variable €	Total €
Control functions*	400,920	340,832	741,752
Administration/Back Office Department	73,000	50,000	123,000
Reception & Transmission / Investment Advice Department	100,000	40,000	140,000
Portfolio Management Department	77,000	30,000	107,000
Client Relationship Officers Department	150,000	18,000	168,000
Total	800,920	478,832	1,279,752

*Control functions include the Executive Directors, Compliance Officer, Risk Manager and Money Laundering Compliance Officer

8. INVESTMENT POLICY

Investment Firms should disclose the following information in accordance with Article 46 of IFR:

- a) the proportion of voting rights attached to the shares held directly or indirectly by the investment firm, broken down by Member State and sector;
- b) a complete description of voting behaviour in the general meetings of companies the shares of which are held in accordance with paragraph 2 of Article 46, an explanation of the votes, and the ratio of proposals put forward by the administrative or management body of the company which the investment firm has approved; and
- c) an explanation of the use of proxy advisor firms;
- d) the voting guidelines regarding the companies, the shares of which are held in accordance with paragraph 2 of Article 46.

Investment Firms which meet the criteria of Paragraph 26(8)(a) of the Law, whose average on-and-off balance sheet assets over the 4 year period are less than €100m, are exempted from the disclosure requirement regarding investment policy.

The Company's average on and off-balance sheet assets for the preceding four-year period are less than €100m and as such it meets the criteria of the paragraph 26(8) of the Law. Therefore, the Company is exempted from the disclosure requirement regarding investment policy.

9. ENVIRONMENTAL, SOCIAL AND GOVERNANCE RISKS

From 26 December 2022, investment firms shall disclose information on environmental, social and governance risks (ESG risks), including physical risks and transition risks, as defined in the EBA's report referred to in Article 35 of the IFD. The information on ESG shall be disclosed once in the first year and biannually thereafter.

Investment Firms which meet the criteria of Paragraph 26(8)(a) of the Law, and whose average on-and-off balance sheet assets over the 4-year period are less than €100m, are exempted from the disclosure of information on environmental, social and governance risks, including physical risks and transition risks as per Article 35 of IFD.

The Company's average on and off-balance sheet assets for the preceding four-year period are less than €100m and as such it meets the criteria of the paragraph 26(8) of the Law. Therefore, the Company is exempted from the disclosure requirement regarding ESG.

APPENDIX – SPECIFIC REFERENCES TO THE IFR

IFR Reference	High Level Summary	Section
Scope of disclosure requirements		
46 (1)	Requirement to publish market disclosures, on the date of publication of the annual financial statements.	1.3
46 (2)	Requirement to publish market disclosures for small and non-interconnected IFs	N/A
46 (3)	Requirement to publish market disclosures for IFs which do not longer meet the criteria of small and non-interconnected IF	N/A
46 (4)	Market disclosures to be published in an appropriate medium or provide clear cross-references to other media.	1.4
Risk management objectives and policies		
47	Disclosure of the risk management objectives and policies for each separate category of risk set out in Parts Three, Four and Five of the IFR, including a summary of the strategies and processes to manage those risks and a concise risk statement approved by the investment firm’s management body succinctly describing the investment firm’s overall risk profile associated with the business strategy	1.5 , 4 , 5
Governance		
48 (a)	Disclosure of the number of directorships held by members of the management body	2.3
48 (b)	The policy on diversity with regard to the selection of members of the management body, its objectives and any relevant targets set out in that policy, and the extent to which those objectives and targets have been achieved	2.2 , 2.4
48 (c)	whether or not the investment firm has set up a separate risk committee and the number of times the risk committee has met annually	2.1.3
Own Funds		
49 (1) (a)	Full reconciliation of Common Equity Tier 1 items, Additional Tier 1 items, Tier 2 items and applicable filters and deductions applied to own funds of the investment firm and the balance sheet in the audited financial statements of the IF;	3.3
49 (1) (b)	Description of the main features of the Common Equity Tier 1 and Additional Tier 1 instruments and Tier 2 instruments issued by the IF	3.2
49 (1) (c)	Description of all restrictions applied to the calculation of own funds in accordance with the IFR and the instruments and deductions to which those restrictions apply	3.1
49 (2)	EBA shall develop implementation standards for points (a), (b), (c) above.	N/A
Own Funds Requirements		

50 (a)	Summary of IF's approach to assessing adequacy of its internal capital to support current and future activities.	4.4
50 (b)	Result of ICARA upon request of the competent authority.	6
50 (c)	K-factor requirements calculated in aggregate form for RtM, RtF, and RtC, based on the sum of the applicable K-factors	4.3
50 (d)	Fixed overheads requirement	4.2
<i>Remuneration policy and practices</i>		
51	Remuneration policy, including aspects related to gender neutrality and the gender pay gap, for those categories of staff whose professional activities have a material impact on the risk profile	7
51 (a)	Design characteristics of the remuneration system, including the level of variable remuneration and criteria for awarding variable remuneration, payout in instruments policy, deferral policy and vesting criteria	7
51 (b)	Ratios between fixed and variable remuneration	7
51 (c)	Aggregated quantitative information on remuneration, broken down by senior management and members of staff whose actions have a material impact on the risk profile of the investment firm	7
51 (c)(i)	The amounts of remuneration awarded in the financial year, split into fixed and variable remuneration, and the number of beneficiaries	7
51 (c)(ii)	The amounts and forms of awarded variable remuneration	7
51 (c)(iii)	The amounts of deferred remuneration awarded for previous performance periods	N/A
51 (c)(iv)	The amount of deferred remuneration due to vest in the financial year	N/A
51 (c)(v)	The guaranteed variable remuneration awards during the financial year and the number of beneficiaries of those awards	N/A
51 (c)(vi)	The severance payments awarded in previous periods, that have been paid out during the financial year	N/A
51 (c)(vii)	The amounts of severance payments awarded during the financial year, split into paid upfront and deferred, the number of beneficiaries of those payments and the highest payment that has been awarded to a single person	N/A
51 (d)	Whether the IF benefits from a derogation laid down in Article 32(4) of the IFD	7
<i>Investment policy</i>		
52	Not applicable due to criteria referred to in point (a) of Article 32 (4) of the IFD	8
<i>Environmental, social and governance risks</i>		
53	Not applicable due to criteria referred to in point (a) of Article 32 (4) of the IFD	9